## The sequence operation in production flows

## Associate Professor Cătălin Angelo Ioan, PhD "Danubius" University of Galati

**Abstract:** The sequence operation in production flows appears in the usual practice for the installations waiting time decreasing when a lot of pieces use the same technology line in the same direction.

Keywords: algorithm, permutation, iteration

Jel Classification: C7 , C02, C51 ,

Let two installations  $U_1$  and  $U_2$  who process n pieces  $P_1,...,P_n$  (n $\geq 2$ ) in the same order (first  $U_1$  and after  $U_2$ ). We shall consider that  $U_1$  and  $U_2$  are available from the process beginning and the waiting time to come in execution for  $U_2$  does not implies other prices. In addition we shall suppose that the pieces do not have a finish ending date.

Let note with  $t_{ij}$  the processing time of the j-th piece on the i-th installation.

The problem consists in a determination of the pieces execution beginning order such that the waiting time of the installation  $U_2$  to be minimum.

Let the matrix  $T=(t_{ij}) \in M_{2n}(\mathbf{R})$  of the time processing. The classical algorithm consists in the following steps:

**Step 1** We choose the least element on the first row. This will give us the first piece who will come in execution.

**Step 2** We cut the previous column and we choose the least element on the second row. This will give us the last piece who will come in execution.

**Step 3** We cut the previous column and we go again at the first step. After this we will obtain the second piece who will come in execution, and after we go again at the second step and we find the penultimate piece and so on.

The algorithm will continue till we shall finish all the pieces.

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## Example

Let two installations  $U_1$  and  $U_2$  who process six pieces  $P_1, \dots, P_6$  in the same order (first  $U_1$  and after  $U_2$ ). We shall consider that  $U_1$  and  $U_2$  are available from the process beginning and the waiting time to come in execution for  $U_2$  does not implies other prices. In addition we shall suppose that the pieces do not have a finish ending date. We can see the execution times in the following table:

Installation /Piece	<b>P</b> <sub>1</sub>	<b>P</b> <sub>2</sub>	<b>P</b> <sub>3</sub>	<b>P</b> <sub>4</sub>	<b>P</b> <sub>5</sub>	P <sub>6</sub>
U <sub>1</sub>	1	2	1	4	2	3
	6	7	2		2	3
$U_2$	1	1	2	1	1	2
	0	5		0	1	4

For the beginning we choose the piece  $P_4$  because the element 4 is the lowest from the first row.

After we cut the corresponding column, we obtain:

Installation/Piece	<b>P</b> <sub>1</sub>	<b>P</b> <sub>2</sub>	<b>P</b> <sub>3</sub>	<b>P</b> <sub>5</sub>	<b>P</b> <sub>6</sub>
U <sub>1</sub>	16	27	12	22	33
U <sub>2</sub>	10	15	2	11	24

The least element in the second row is 2, therefore the last piece will be  $P_3$ . In the first row of the table:

Installation/Piece	<b>P</b> <sub>1</sub>	<b>P</b> <sub>2</sub>	<b>P</b> <sub>5</sub>	<b>P</b> <sub>6</sub>
U <sub>1</sub>	16	27	22	33
U <sub>2</sub>	10	15	11	24

we find that the least element in the first row is 16, therefore the second piece is P<sub>1</sub>. In the second row of the table:

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Installation/Piece	<b>P</b> <sub>2</sub>	<b>P</b> <sub>5</sub>	<b>P</b> <sub>6</sub>
U <sub>1</sub>	27	22	33
U <sub>2</sub>	15	11	24

we find that the least element in the second row is 11, therefore the fifth piece is  $P_5$ . In the first row of the remaining table:

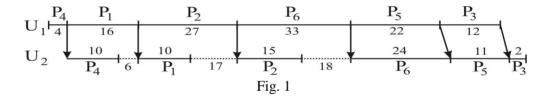
Installation/Piece	<b>P</b> <sub>2</sub>	<b>P</b> <sub>6</sub>
U <sub>1</sub>	27	33
U <sub>2</sub>	15	24

we find that the least element in the first row is 27, therefore the third piece is  $P_2$  and finally the fourth piece is the remaining  $P_6$ .

The order of execution is therefore:

P<sub>4</sub>,P<sub>1</sub>,P<sub>2</sub>,P<sub>6</sub>,P<sub>5</sub>,P<sub>3</sub>

The Gantt diagram illustrates the execution order of all pieces:



The total waiting time for  $U_2$  is the sum of the lower quantities in the figure 1 and is therefore: 6+17+18=41.

The total time of the process is 4+16+27+33+22+12+2=116.

If the process is cycling we can see that at the finish of execution, the piece  $P_4$  will wait only 1 time unit till it will be process again on  $U_2$ .

We shall try in what follows to find all solutions of this problem to see if the method presented above is optimal.

Let consider a permutation  $\sigma = \begin{pmatrix} 1 & 2 & \dots & n \\ i_1 & i_2 & \dots & i_n \end{pmatrix} \in S_n$  – the group of permutation of n

elements and an order of pieces indexed by  $\sigma$ :  $P_{i_1}, P_{i_2}, ..., P_{i_n}$ .

Let the table of execution times:

Installation /Piece	P <sub>i1</sub>	<b>P</b> <sub><i>i</i><sub>2</sub></sub>	•••	$P_{i_k}$	•••	$P_{i_n}$
U <sub>1</sub>	$d_{i_1 1}$	$d_{i_2 1}$	•••	$d_{i_k1}$	•••	$d_{i_n1}$
U <sub>2</sub>	d <sub>i12</sub>	d <sub>i22</sub>		$d_{i_k2}$		$d_{i_n 2}$

We define  $g_1, g_2, ..., g_n \ge 0$  - the pauses before entering in execution of  $P_{i_1}, P_{i_2}, ..., P_{i_n}$ on the installation  $U_2$ . We have obviously:

- 
$$g_1 = d_{i_1 1}$$
 (from the beginning of the process)

- 
$$g_2 = \max(d_{i_11} + d_{i_21} - d_{i_12} - g_1, 0)$$

- 
$$g_3 = \max(d_{i_11} + d_{i_21} + d_{i_31} - d_{i_12} - d_{i_22} - g_1 - g_2, 0)$$

- 
$$g_k = \max(\sum_{p=1}^{k} d_{i_p 1} - \sum_{p=1}^{k-1} d_{i_p 2} - \sum_{p=1}^{k-1} g_p, 0)$$

•••

- 
$$g_n = \max(\sum_{p=1}^n d_{i_p 1} - \sum_{p=1}^{n-1} d_{i_p 2} - \sum_{p=1}^{n-1} g_p, 0)$$

If we note:  $B_{i_1...i_k} = \sum_{p=1}^k d_{i_p 1} - \sum_{p=1}^{k-1} d_{i_p 2}$  we have:

-  $g_1 = B_{i_1}$ 

- 
$$g_2 = \max(B_{i_1i_2} - g_1, 0)$$

- 
$$g_3 = \max(B_{i_1i_2i_3} - g_1 - g_2, 0)$$

•••

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$$g_k = \max(B_{i_1...i_k} - \sum_{p=1}^{k-1} g_p, 0)$$

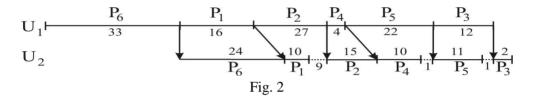
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$$g_n = \max(B_{i_1...i_n} - \sum_{p=1}^{n-1} g_p, 0)$$

The objective function is  $z=\min(\sum_{k=2}^{n} g_k)$ .

The algorithm will compute for all permutations  $\sigma = \begin{pmatrix} 1 & 2 & \dots & n \\ i_1 & i_2 & \dots & i_n \end{pmatrix} \in S_n$  the

quantities  $g_1, \ldots, g_n$  and after the values of z.

For the example presented above we have the order:  $P_6$ ,  $P_1$ ,  $P_2$ ,  $P_4$ ,  $P_5$ ,  $P_3$  and the Gantt diagram is the following:



The total waiting time for  $U_2$  is the sum of the lower quantities in the figure 1 and is therefore: 9+1+1=11.

The total time of the process is 33+16+27+4+22+12+2=116 the same like in the previous method.

If the process is cycling we can see that at the finish of execution, the piece  $P_6$  will wait 31 time unit till it will be process again on  $U_2$ .

After this example we can see that if we analyse all the permutations the total time seems to remain constant, but the waiting time for the second installation descrease very much. If the process cycle the total time in the first case is lower then in the second case presented upper, but if we made all the permutations we can find also a better choice. Indeed, after all permutations, we find the following order:  $P_1,P_2,P_3,P_4,P_5,P_6$  and after the finish of the processhe piece  $P_1$  will not wait any moment. After the second iteration we shall find that the total waiting time is: 17+11+22+16-24=42 and in the first method 43.

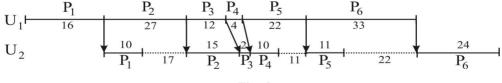


Fig. 3

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